

Retail Market Analysis City of Scottsdale

Office of Economic Vitality September 2003



Retail Market Analysis Scottsdale, Arizona

A Market and Feasibility Study Outlining The Advantages of a Scottsdale Location for Retail Businesses

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EXECUTIVE SUMMARY

The City of Scottsdale continually examines development opportunities that might be available in the community. Currently, one of the areas showing the best potential is that of new or renovated retail facilities. This report was prepared to outline the significant advantages of a Scottsdale location for the retailer and/or retail developer.

The City has prepared this market analysis to outline the advantages of locating in Scottsdale as a whole, rather than on any one particular site. Some of the advantages of Scottsdale important to retailers include:

- o A trade area that contains a large and growing population of primarily upper middle class families. Population growth averaged nearly 5 percent annually during the 1980s and has maintained an estimated 5.6 percent annual growth rate in the last ten years. With an estimated median household income of \$57,484 in 2000, Scottsdale has one of the highest income levels in the metro area.
- o The large population base is supplemented by significant numbers of tourists, winter residents and non-resident employees.
- o A strong local economy not severely impacted by national and local recessions. Job growth is strong, unemployment rates are low, and a substantial amount of new home construction is occurring.
- o A number of new transportation projects are either planned or underway. The completion of the Pima Freeway (Loop 101) has greatly improved traffic flow throughout the community and to other cities in the metro area.
- o Retail vacancy rates are among the lowest in the metro area; while there has been significant growth in retail inventory over the past five years, absorption has been exceptionally strong as well.
- o Retail sales per capita (as measured by sales tax receipts) are the highest in the metro area. Average sales per square foot and average rental rates are also the highest in the metro area.



METROPOLITAN PHOENIX OVERVIEW

The Phoenix metropolitan area is one of the most dynamic and growing areas in the country. Already the hub of the Southwest, metro Phoenix is rapidly becoming one of the nation's largest metropolitan areas. Driving this tremendous growth is a strong and diverse employment sector, with high-tech manufacturing and research, corporate headquarters, tourism and business/personal services as the basis for this strength. The following is a brief overview of some of the major developments occurring in the Phoenix area today:

- o Between 1990 and 2000, Phoenix metropolitan area was one of the fastest growing major markets in the United States. From 1990 to 2000 the metropolitan population grew nearly 47 percent with an actual increase of approximately 910,500 (The current population in the metro area is over 3.2 million).
- o Over half of all the metro area manufacturing jobs are in high-tech industries. For the sixth year in a row, more than 75 percent of the employment growth in 2000 for Arizona occurred in the Phoenix Metro area. The Phoenix area's employment grew 4.6 percent over the previous year, 1999, in comparison with a 2.6 percent employment increase for the United States. In 2002, the unemployment figure for metro Phoenix was 5.7 percent.
- o Tourism remains an important factor, even with a lower number of travelers since late 2001, in the Phoenix metro area with over 13.02 million visitors each year. Today, there are over 52,000 hotel rooms available in Metro Phoenix and that figure continues to increase.
- o In 2002, 63 major companies, with over 5,500 new jobs, decided to relocate or expand their operations in the metro Phoenix area. The job market has remained strong in the Phoenix metro area, ranking number 1 or 2 in employment for the past six years.
- o Total retail sales in metro Phoenix were \$31.4 billion in 2002, up 0.6 percent from \$31.2 billion collected last year. The metro Phoenix area accounts for 69 percent of Arizona retail sales. The retail sector, along with the metro population, continues to grow by adding regional, neighborhood and specialty/strip centers.

SCOTTSDALE OVERVIEW

Scottsdale is considered to be one of the most desirable areas within metropolitan Phoenix, from both a business and a residential viewpoint. The City of Scottsdale has one of the strongest local economies, with low taxes and excellent services. Still, Scottsdale remains strongly committed to maintaining a very high quality of life. Development standards are the strictest in the state, and only quality development that is compatible with the area is allowed.

Some of the specific characteristics that make Scottsdale a unique and desirable location include:

- o Scottsdale's population growth has averaged 5.6 percent annually over the past ten years, higher than the 4.7 percent average for the metro area; the population stands at an estimated 215,320 as of July 2002; median household income levels are one of the highest in the metro area at approximately \$57,484 in 2000.
- o The total assessed value of Scottsdale property (the value at which property taxes are calculated) is second only to Phoenix in the State. Assessed valuation has risen 161 percent in the last 10 years. Scottsdale has the highest assessed valuation per capita in the metro area, at \$16,473.
- o The property tax rate for the City of Scottsdale currently averages about 33 percent lower than other city's property tax bills in the metropolitan area.
- o Retail sales have grown dramatically over the past ten years. Sales tax collections in Scottsdale have increased 111 percent over the past ten years; the sales tax collected per capita is the highest of any community in the state.
- o The fiscal year 2002/2003 posted 1,082 single-family housing permits in the City of Scottsdale. The number of permits issued since its peak FY97/98 remains high, but continues to decline due to the fact that Scottsdale is at an estimated 85 percent build-out capacity. This makes estimates lower for residential permits in FY 03/04 compared to the previous fiscal year.
- o Scottsdale is a tourism destination, hosting over 8.3 million visitors in 2002 with an economic impact of \$2.5 billion. In addition, Scottsdale was visited by almost 5.9 million day visitors (visitors that did not stay the night in Scottsdale) in 2002.
- o Historically the economic base of Scottsdale was dependent on the tourism industry; additionally, it served as a bedroom community to Phoenix. Today, a number of diverse economic activities are found here: corporate headquarters, research and development activities, high tech, and medical services. Scottsdale currently imports labor as the number of jobs available in Scottsdale outstrips the number of people in the labor force.



POPULATION AND DEMOGRAPHICS

The population of the Scottsdale area is both rapidly growing and relatively affluent. The permanent population, while significant, makes up only a portion of the potential consumer base for a retail facility. Residents from other cities, seasonal residents, tourists, and area employees all contribute to the viability of a Scottsdale location.

PERMANENT RESIDENT MARKET

Tables 1,2, 3 and Chart 1

The estimated population for Scottsdale in 2002 was 214,090; up 65 percent from the 130,000 persons recorded in the 1990 Census. Between 1990 and 2000, Scottsdale grew at an annual average rate of 5.6 percent, higher than the 4.7 percent annual rate for the metro Phoenix area.

Residents of Scottsdale tend to be older, better educated, and more affluent than the average Phoenix metro area resident (see Tables 2 and 3). The median age is currently 41.0 (versus 33.2 for the metro area), 77 percent of the population have had at least some college education (versus 58.4 percent for the metro area), and the estimated median household income in Scottsdale is 28 percent higher than metro Phoenix.

TOURIST MARKET

The Phoenix/Scottsdale area is a major tourist destination, especially during the winter months. During 2002, over 8.3 million tourists visited Scottsdale; approximately 13.02 million visited the Phoenix metropolitan area.

The Scottsdale/Paradise Valley Tourism Study, July 2003, states the average Scottsdale leisure visitor is 52.5 years old with a household income of \$77,000, and is most likely from the Midwest and Western regions of the United States. Scottsdale's most desirable activities and features, as ranked by the leisure traveler, are outdoor recreation, shopping, lodging, cultural heritage, and golf respectively. Nearly two-thirds of all visitors say that their Scottsdale experience was excellent and are extremely likely to return.

EMPLOYMENT MARKET

As one of the primary employment cores of the Phoenix metro area, Scottsdale has a significant amount of employment concentrated within a relatively small area. There are an estimated 22,000 employees working in downtown Scottsdale, 15,000 employees working within the southern portion of the community and over 40,000 people working in or near the Scottsdale Airpark. The Airpark is currently the third largest employment center in the valley, and is expected to surpass the Sky Harbor Airport region as the second largest employment center in the next five years

Currently, over 128,000 jobs are located in Scottsdale; many of these employees are residents of surrounding communities, and therefore provide a significant additional base of potential retail customers.

Since 1999, the economic development efforts of the City and the Scottsdale Chamber of Commerce resulted in the relocation of over 57 major businesses to Scottsdale; these businesses will employ over 6,200 new direct jobs.

Table 1 **Population Growth**

Year	Scottsdale	Phoenix	Mesa	Glendale	Chandler	Tempe	Gilbert	Peoria	Metro
POPULATION						-			
1975	77,107	668,046	100,086	66,585	20,025	94,300	3,100	8,651	1,217,500
1980	88,364	789,704	152,453	96,988	29,673	106,743	5,717	12,171	1,509,052
1985	108,447	873,400	239,587	122,392	63,817	132,942	16,180	30,324	1,814,700
1990	130,069	983,403	288,091	148,134	90,533	141,865	29,188	50,675	1,952,447
1995	168,176	1,149,417	338,117	182,615	132,360	152,821	59,338	74,565	2,551,765
2000	202,705	1,321,045	396,375	218,812	176,581	158,625	109,697	108,364	2,862,909
2001*	209,960	1,344,775	414,075	224,970	186,875	159,435	122,360	117,200	3,192,125
2002*	214,090	1,365,765	427,550	227,495	194,390	159,425	133,640	122,655	3,296,250
% of Maricopa Co. in 2002	6.5%	41.4%	13.0%	6.9%	5.9%	4.8%	4.1%	3.7%	100%
1975-2000 GROWTH RATES									
Absolute Growth	130,038	652,999	296,289	152,227	156,556	64,325	106,549	99,713	1,645,409
Percentage Growth	162.9%	97.7%	296%	228.6%	781.8%	68.2%	3438.9%	1152.6%	135.1%
Annual Growth	6.5%	3.9%	1.8%	9.1%	31.3%	2.73%	137.6%	46.1%	5.4%
1990- 2000 GROWTH									
RATES									
Absolute Growth	72,636	337,642	108,284	70,678	86,048	16,760	80,509	57,746	910,462
Percentage Growth	55.8%	34.3%	37.6%	47.7%	95%	11.8%	275.8%	114.1%	46.6%
Annual Growth	5.6%	3.4%	3.8%	4.8%	9.5%	1.2%	27.6%	11.4%	4.7%

Source: US Census Bureau, Maricopa Association of Governments, City of Scottsdale Economic Vitality Department

^{*} Arizona Department of Economic Security Population Estimates

Chart 1 **Median Household Income**

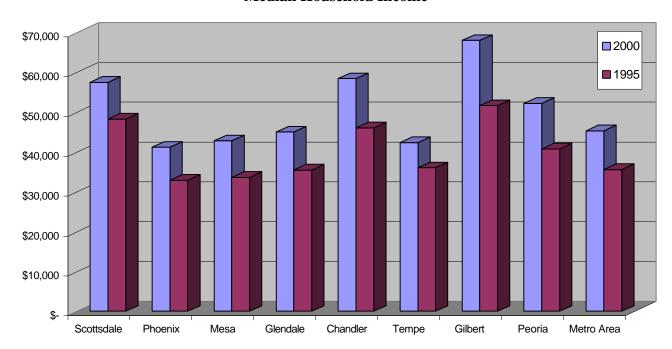


Table 2 **Median Household Income**

	2000 Median HH	1995 Median HH	1990 Median HH	
City	Income	Income	Income	Growth Rate
Scottsdale	\$ 57,484	\$ 48,319	\$ 39,037	47%
Phoenix	\$ 41,207	\$ 32,950	\$ 29,291	41%
Mesa	\$ 42,817	\$ 33,676	\$ 30,273	41%
Glendale	\$ 45,015	\$ 35,483	\$ 31,665	42%
Chandler	\$ 58,416	\$ 46,096	\$ 38,124	53%
Tempe	\$ 42,361	\$ 36,049	\$ 31,885	33%
Gilbert	\$ 68,032	\$ 51,660	\$ 41,081	66%
Peoria	\$ 52,199	\$ 40,820	\$ 34,205	53%
Metro Area	\$ 45,358	\$ 35,623	\$ 30,797	47%

Scottsdale median income as compared to

Phoenix metro area median income -

Scottsdale is higher by: 27% 36% 27%

Source: Sites USA, 2000 US Census, 1995 Special US Census, 1990 US Census

Table 3 **2000 Demographics**

	Scottsdale	Met	tro Phoenix
HOUSEHOLDS			
Total Number	90,669		1,197,250
Average Size	2.22		2.67
AGE BREAKDOWN			
Median Age	41.0		33.2
ETHNICITY			
White	87.4%		56.9%
Black	1.2%		3.7%
Hispanic	7.0%		25.1%
Other	4.4%		14.3%
EDUCATION (Population Over 25)	2000 Census		
Less Than High School Graduate	6.5%		18%
High School Graduate	16.4%		23.5%
Some College	26.3%		26.4%
College Graduate	36.0%		23.5%
Gradute Study or Degree	14.7%		8.5%
HOUSING CHARACTERISTICS			
Total Number of Housing Units	90,602		1,194,461
Type of Dwelling Unit			
Single Family	54.6%		58.4%
Townhouse/Condo	13.3%		6.3%
Apartment	31.1%		25.6%
Mobile Home/other	1%		9.9%
Median Home Sales Price (2002) (Arizona Real Estate Center)	\$ 294,000	\$	144,000
INCOME			
Median Household	\$ 57,484	\$	44,752
Households \$75,000+	37.3%		23.9%

Source: 2002 Census, Sites USA

TOURISM

Another important component of the Scottsdale market is that of tourism. In 2002, approximately 8.3 million visitors came to Scottsdale; as with seasonal residents, tourism peaks during the winter months, with February and March being the top two months. These visitors tend to be relatively affluent and spend a significant amount of time and money shopping; a recent study listed shopping as the number one preference of activities available to visitors while in Scottsdale.

HOTEL DATA:

HOTEL DITIT.	
Number of Hotel Rooms Available in 2002	
Scottsdale/Paradise Valley Market Area	14,948
Metropolitan Phoenix	51,046
Annual Average Room Rates in 2002	
Scottsdale/Paradise Valley Market Area	\$ 133.63
Metropolitan Phoenix	\$ 100.18
Average Occupancy in 2002	
Scottsdale/Paradise Valley Market Area	60.3%
Metropolitan Phoenix	58.7%
TOURISTS:	
Number of Tourists that Visited in 2002	
Scottsdale/Paradise Valley Market Area	8.3 million
Metropolitan Phoenix	13.02 million
Average Length of Stay in 2002	
Scottsdale/Paradise Valley Market Area	5.5 days
Metropolitan Phoenix	4.5 days
2002 Median Household Income of Visitors in	
Scottsdale/Paradise Valley Market Area	\$ 77,000
Metropolitan Phoenix	\$ 65,600
ECONOMIC IMPACT OF TOURISM:	
Daily Spending by Category While Visiting in 2002	
Lodging	38%
Food & Beverage	22%
Shopping	17%
Local Transportation	10%
Entertainment/Attractions	13%
Average Daily Expenditures per Person in 2002	
Scottsdale/Paradise Valley Market Area	\$ 195
Metropolitan Phoenix	\$ 166
Total Visitor Expenditures in 2002	
Scottsdale/Paradise Valley Market Area	2.5 billion
Metropolitan Phoenix	4.7 billion

 $\underline{Source} {:} \ City \ of \ Scottsdale, \ Economic \ Vitality \ Department, \ Behavior \ Research \ Center,$

Greater Phoenix Convention and Visitors Bureau

TRANSPORTATION

Several major projects that will improve traffic flows throughout Scottsdale are either planned or under construction.

METRO AREA FREEWAY

Map 1

There is construction activity occurring on all of the planned freeways in the metropolitan area. Completion dates for different sections of the freeway system are shown on Map 1.

PIMA FREEWAY

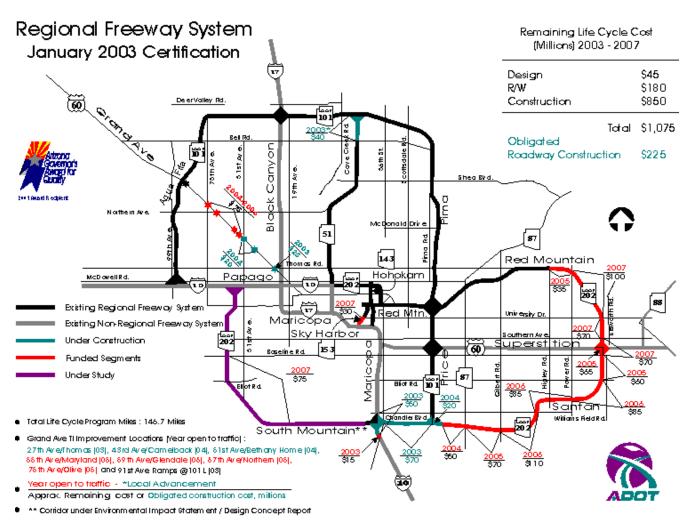
The most significant transportation project in Scottsdale is the Pima freeway (Loop 101), which generally follows a north-south orientation through much of Scottsdale near the existing Pima Road. Construction of this freeway has been expedited by the City of Scottsdale through an agreement with the State of Arizona. Completed in May 2002, the Pima Freeway (Loop 101) loops around the entire metro area and provides access to all the major cities within the metro area.

TRAFFIC COUNTS

Map 2 gives a listing of the average traffic volume for major streets in Scottsdale for 2001-2002.

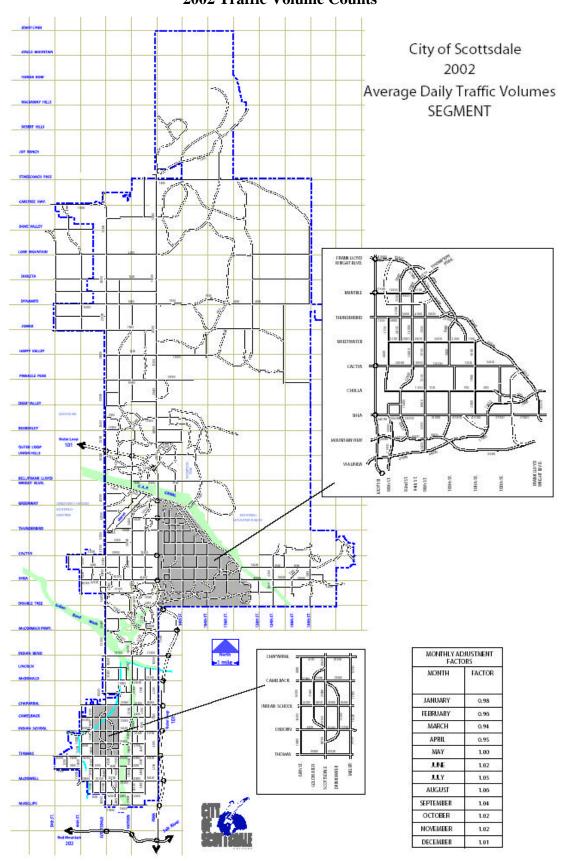
Map 2 is also available at http://www.scottsdaleaz.gov/Traffic/PDF/segments2002.pdf

Map 1
Metro Area Freeway
Construction Activity & Completion Date



Internet Address : $http://www.dotstate.az.us/ROADS/rts/m.ag_Lhtm$

Map 2 **2002 Traffic Volume Counts**





ECONOMIC TRENDS

This section examines several factors relating to the economic condition of Scottsdale, including employment, labor force characteristics, unemployment rates, building permit valuation, assessed valuation, and the growth of the tourism industry.

SCOTTSDALE EMPLOYMENT

Tables 4 and 5

Table 4 provides a breakdown of projected employment by industry of Scottsdale residents. Services, retail trade, finance/insurance and real estate (FIRE), and manufacturing were the largest employment categories projected for 2000 in Scottsdale. Ten-year projections indicate that these industries will continue to have a strong presence in Scottsdale.

Table 4
SCOTTSDALE EMPLOYMENT PROJECTIONS BY INDUSTRY AND YEAR

	200	2000		10
	Employment	Percent	Employment	Percent
Agriculture	1,918	1.5%	2,225	1.4%
Mining	122	0.1%	123	0.08%
Construction	7,077	5.5%	7,938	5.1%
Low Tech Manufacturing	2,985	2.3%	3,639	2.3%
High Tech Manufacturing	8,138	6.3%	8,762	5.6%
Transport	3,842	3.0%	4,038	2.6%
Wholesale Trade	6,674	5.2%	8,378	5.4%
Retail Trade	18,725	14.5%	23,507	15.0%
Finance, Insurance, Real Estate (FIRE)	16,440	12.8%	18,141	11.6%
Health Industry	12,785	9.9%	14,934	9.6%
Hospitality	14,652	11.4%	17,900	11.4%
Personal Services	8,446	6.6%	10,600	6.8%
TOTAL	128,652	100.0%	156,267	100.0%

Source: Gruen Gruen & Associates, June 1999

Table 5 lists the 25 largest employers in Scottsdale as of April 2003. Most are technology companies, retailers, resorts, insurance companies, health care, education, and other service activities.

Table 5
25 Largest Employers in Scottsdale

Rank	Company Name	Employees
1	Scottsdale Memorial Health System	4,444
2	Mayo Clinic	3,748
3	Scottsdale Unified School District	3,050
4	General Dynamics	3,000
5	AdvancePCS, Inc.	2,218
6	City of Scottsdale	1,848
7	Rural Metro Corporation	1,200
8	Scottsdale Insurance Company	1,153
9	Scottsdale Princess Resort	1,100
10	The Vanguard Group	1,050
11	Phase II Solutions	827
12	United States Postal Service - Scottsdale	659
13	Desert Mountain Properties	636
14	First Health Group	600
15	McKesson Health Solutions	600
16	Dial Corp	595
17	Pegasus Solutions	550
18	Paddock Pools	530
19	JDA Software Group, Inc.	502
20	The Boulders Resort	500
21	Pitre Automotive Group	475
22	Hyatt Regency at Gainey Park	471
23	United Blood Services	463
24	Best Software CRM Division	420
25	Dillards	400

Source: City of Scottsdale, April 2003

JOB GROWTH VS LABOR GROWTH AND POPULATION

Table 6 and Chart 2

One method by which the economic vitality of a city is measured is to compare rates of job growth with rates of growth of the labor force and overall population growth, as is done in Table 6. Between 1990 and 2000, Scottsdale experienced a 30 percent increase in job growth (jobs physically located within the City); while the metro area experienced an overall increase in jobs of 29 percent. During the same time period, Scottsdale's labor force (persons who live in the city between 18 and 65 years of age who are employed or actively seeking employment) grew by 30 percent, while the metro area's population grew by 28 percent.

In 1995 there were more jobs located in Scottsdale than there was a local labor force (1.23 jobs per each Scottsdale resident in the labor force). By contrast, the Phoenix metro area (Maricopa County) had a ratio of jobs to labor force of 0.97 in 2000. Job growth and labor force growth in metro Phoenix were both greater than population growth, although job growth in Scottsdale exceeded both population and job growth for the period.

Table 6

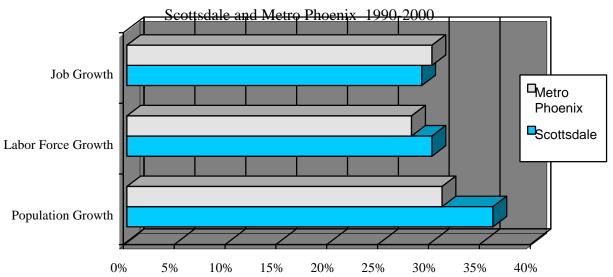
Job Growth, Labor Force Growth, and Population Growth

Year	Scottsdale	Maricopa County				
JO	B GROWTH					
1990	88,967	1,027,007				
1995	118,551	1,276,057				
2000	126,918	1,454,181				
Percent Change 1990 - 2000	30%	29%				
LABOR I	LABOR FORCE GROWTH					
1990	72,793	1,074,542				
1995	90,579	1,308,729				
2000	103,407	1,489,292				
Percent Change 1990 - 2000	30%	28%				
POPULA	ATION GROWTH	I				
1990	130,069	2,122,101				
1995	168,176	2,551,765				
2000	204,564	3,072,149				
Percent Change 1990 - 2000	36%	31%				
Ratio of Jobs to Labor Force:	1.23 to 1	0.97 to 1				

<u>Source</u>: Arizona Department of Economic Security, City of Scottsdale Economic Vitality Department

Chart 2

JOB GROWTH, LABOR FORCE GROWTH AND
POPULATON GROWTH



In general, cities that have greater population growth than job growth have a tendency to encounter economic problems during periods of recession because they tend to have weak economic bases. It is difficult for a city to control its own economic well being when it is highly residential in nature and has a small economic base. Service demands for residential development tend to be far greater than for commercial development, while residential revenues tend to be lower than commercial revenues.

<u>UNEMPLOYMENT RATES</u> Chart 3 and Table 7

Between 1993 and 2002, Scottsdale's average unemployment rate ranged between a high of 3.8 percent in 2002, to a low of 1.9 percent in 1998 and 2000. Scottsdale parallels the metro Phoenix and Arizona rates, but always at a significantly lower level. The unemployment rate for Scottsdale has consistently been about 30 percent lower than the rate for the entire metro Phoenix area and over 40 percent lower than the rate for the State of Arizona.

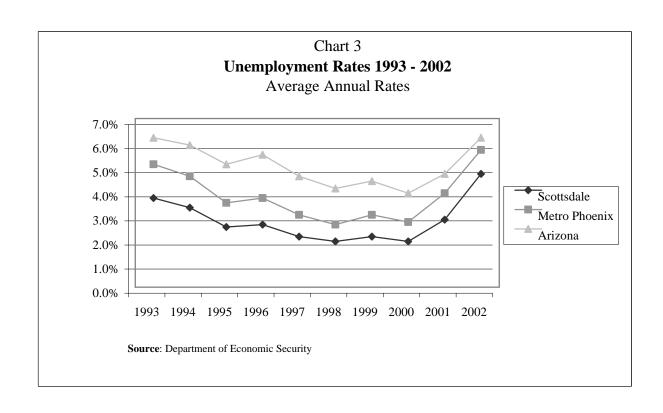


Table 7 **Average Annual Unemployment Rates 1993 – 2002**

YEAR	Scottsdale	Metro Phoenix	Arizona
1993	3.7%	5.1%	6.2%
1994	3.3%	4.6%	5.9%
1995	2.5%	3.5%	5.1%
1996	2.6%	3.7%	5.5%
1997	2.1%	3.0%	4.6%
1998	1.9%	2.6%	4.1%
1999	2.1%	3.0%	4.4%
2000	1.9%	2.7%	3.9%
2001	2.8%	3.9%	4.7%
2002	4.1%	5.7%	6.2%

Source: Arizona Department of Economic Security

EMPLOYMENT SUMMARY

Overall, the employment situation for Scottsdale looks positive. The industries that employ significant numbers of Scottsdale's residents are the ones that still are growing (retail and services); industries that tend to be cyclical in nature (for example, construction) are less critical to Scottsdale. The job creation rate is higher than most cities, and certainly higher than the population growth rate. Scottsdale is continuing to experience faster job creation than population growth, a condition that is expected to continue.

VALUE OF BUILDING PERMITS

Table 8 and Chart 4

The total value of building permits granted in Scottsdale in 2002 was \$610.5 million. Chart 4 compares Scottsdale's percentage of permit values and population to that of the Phoenix metro area. Over the last ten years, Scottsdale's building permit valuation, as a percentage of the total for the metro area, has been in the range of 10 - 20 percent. In 2001, Scottsdale permitted almost 9 percent of the Phoenix metro area's building permit valuation, despite having only 7.1 percent of the metro area's population. Scottsdale is receiving a greater percentage of new construction than would be expected for a city of its size. This trend has continued, but declined in the past five years due to decreases in the number of single-family homes.

Table 8 **Value of Building Permits 1993 – 2002**

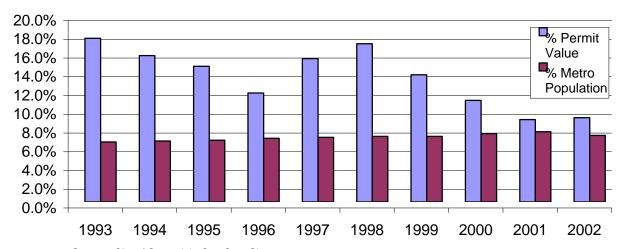
Calendar			
Year	Scottsdale	Maricopa County	Scottsdale's Percentage
1993	\$ 616,540,874	\$ 3,529,540,000	17.5%
1994	\$ 765,230,036	\$ 4,898,379,000	15.6%
1995	\$ 788,060,046	\$ 5,440,364,000	14.5%
1996	\$ 790,858,919	\$ 6,798,341,000	11.6%
1997	\$ 1,095,205,453	\$ 7,153,345,000	15.3%
1998	\$ 1,431,771,972	\$ 8,477,796,000	16.9%
1999	\$ 1,130,304,322	\$ 8,324,511,000	13.6%
2000	\$ 939,402,365	\$ 8,665,613,000	10.8%
2001	\$ 820,362,000	\$ 9,332,597,000	8.8%
2002	\$ 610,594,653	\$ 6,751,142,000	9.0%

Sources: City of Scottsdale One Stop Shop;

Arizona Real Estate Center, Arizona State University

Chart 4
Building Permit Valuation

Scottsdale's Percentage of Permit Values and Population Compared to Metro Phoenix



Source: City of Scottsdale One Stop Shop; Arizona Real Estate Center, Arizona State University

Growth in Assessed Valuation

Chart 5 and Table 9

The secondary assessed valuation of property in Scottsdale has risen since FY90/91 from \$1.5 billion to \$3.5 billion in FY02/03. This represents a 142 percent increase over a 10-year period. Scottsdale is second only to the City of Phoenix in assessed valuation in the State of Arizona.

During the eighties, the rate of increase was relatively constant. However, with the recession of the early nineties, total assessed valuation actually declined from 1991/1992 to 1993/1994. Increases since 1994/1995 reflect a rebound in assessed valuation due to a healthy, stable valuation environment coupled with new construction activity. Valuation increased by 7.59 percent in 2001/2002 over the previous year. Scottsdale should continue to see increases in valuation.

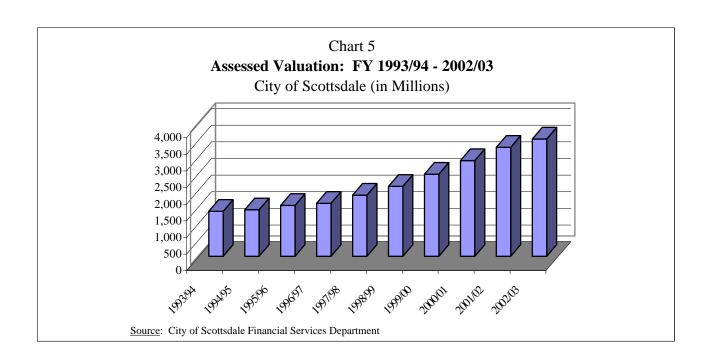


Table 9 **Change in Assessed Valuation: 1993/1994 - 2002/2003**

Fiscal Year	Total Net Secondary Assessed Valuation	Percent Change
1993/94	\$ 1,352,922,000	-1.88%
1994/95	\$ 1,399,126,000	3.42%
1995/96	\$ 1,530,088,317	9.36%
1996/97	\$ 1,591,800,942	4.03%
1997/98	\$ 1,839,090,230	15.54%
1998/99	\$ 2,102,351,943	14.31%
1999/00	\$ 2,469,628,670	17.47%
2000/01	\$ 2,877,733,056	16.52%
2001/02	\$ 3,277,950,767	13.91%
2002/03	\$ 3,526,604,612	7.59%
% Change FY 93/94 - FY 02/03:		142%

Sources: City of Scottsdale Financial Services Department

 $\underline{Notes:} \ Arizona \ secondary \ assessed \ valuations \ reflect \ the \ ``full-cash" \ value \ of \ property;$

there are no restrictions on the growth rate of the values. As a comparison,

primary assessed valuation are restricted in their growth rate

TOURISM

Table 10

In 2002, 115 new hotel rooms were added to the Scottsdale/Paradise Valley market area. Smith Travel Research reported that Scottsdale's 2002 occupancy was 60.3 percent and the calculated average room rate was \$133.63. Occupancy increased slightly, after a one-year decrease from 2000 to 2001. In 2002, bed tax revenues totaled \$6.9 million, a slight decrease from the previous year. Over the past twelve years, total bed tax collections (3 percent of room revenues) have ranged from \$4.1 million in 1990 to \$6.9 million in 2002.

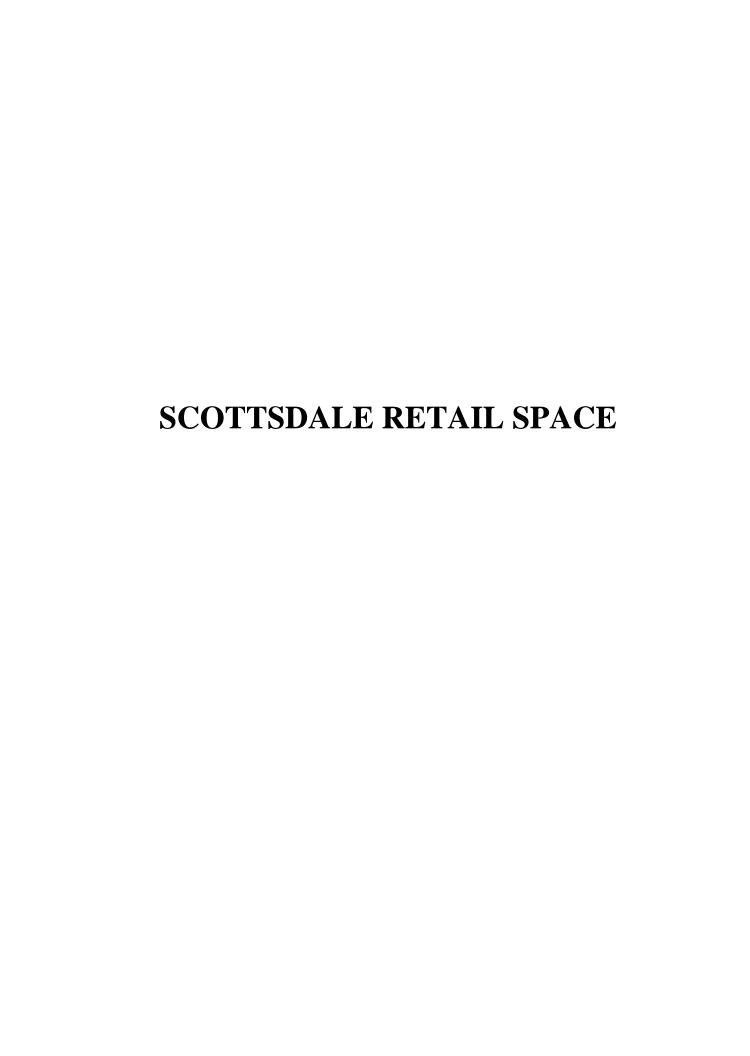
Table 10
Growth in Tourism
1993 – 2002 Scottsdale/Paradise Valley Market Area

Calendar Year	Hotel Room Inventory	Average Room Rate		Average Occupancy Rate	 sdale Bed Tax Collections
1993	8,986	\$	103.74	75.3%	\$ 4,153,679
1994	8,986	\$	115.63	75.4%	\$ 4,582,890
1995	8,867	\$	123.28	76.3%	\$ 5,187,265
1996	9,197	\$	130.60	73.5%	\$ 5,986,818
1997	10,527	\$	136.25	72.1%	\$ 6,623,444
1998	11,061	\$	138.40	68.0%	\$ 6,878,352
1999	12,755	\$	136.56	63.3%	\$ 6,626,424
2000	13,150	\$	140.53	64.0%	\$ 7,619,693
2001	13,316	\$	143.34	59.5%	\$ 7,407,424
2002	13,431	\$	133.63	60.3%	\$ 7,154,234

Source: Smith Travel Research

Scottsdale/Paradise Valley Tourism Study Part I: Lodging Statistics; City of Scottsdale Economic Vitality Development

Bed tax collection figures represent Scottsdale only.



RETAIL SPACE INVENTORY

Scottsdale has seen a substantial growth in retail inventory over the decade of the 1980s. At the beginning of 2002, the Scottsdale market area retail space inventory stood at 13 million square feet, 13.8 percent of the Phoenix metro inventory (see Table 11). Construction of retail space during 2002 continued at a relatively steady rate compared to the rest of the metro area, maintaining Scottsdale's market share. Scottsdale is expected to maintain a high demand for retail centers because of the completion of the Pima Freeway (Loop 101) and continued population increases.

RETAIL VACANCY RATES

Despite substantial increases in available space, the Scottsdale retail vacancy rate remains the lowest in Phoenix metro area. As is noted in Table 12, Scottsdale's vacancy stands at 5.4 percent, much lower than the metro area average of 8.3 percent. Most categories of retail in Scottsdale's older neighborhoods (primary regional, strip, freestanding) also show lower vacancy rates than the metro figures.

RETAIL RENTAL RATES

Average asking retail rental rates in Scottsdale in 2002 were \$21.90 per square foot respectively for all types of retail space (see Table 11). This is higher than any other metro area, reflecting the strength of the Scottsdale retail market.

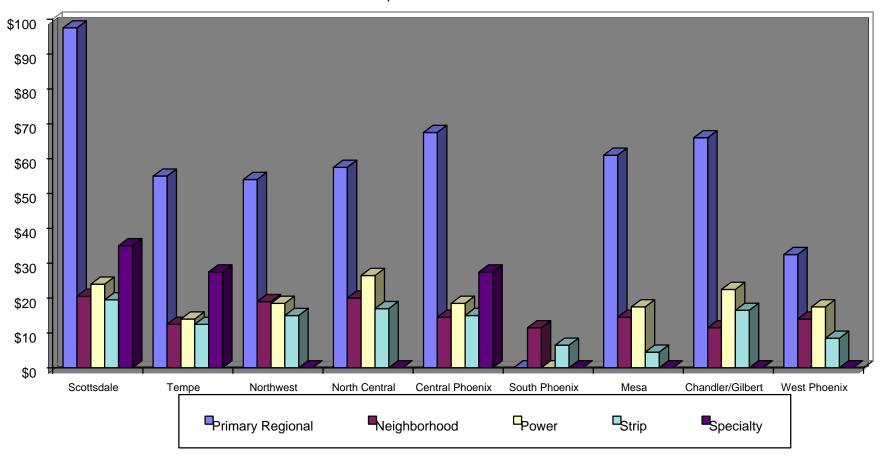
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2002 SPACE INVENTORY: METRO PHOENIX SUBMARKETS (sq. ft) Metro Phoenix Retail Market, Second Half 2002

		Phoenix Retail	viarket, Second	nan 2002	
Area Classification	Total	Total	Vacancy	Under	Asking Rate
	Built	Vacant	Percent	Construction	Low-High
NORTHWEST					
Regional	3,966,400	59,982	1.5%	0	\$18-\$90
Neighborhood	9,637,464	1,157,464	12.0%	154,273	\$4-\$34
Power	5,089,626	525,503	10.3%	877,361	\$7-\$30
Strip	1,355,020	117,561	8.7%	0	\$6-\$24
SUBTOTAL:	20,048,510	1,860,510	9.3%	1,031,634	
WEST PHOENIX	, ,	, ,		, ,	
Regional	967,100	20,000	2.1%	0	\$15-\$50
Neighborhood	4,270,271	473,685	11.1%	160,000	\$4-\$24
Power	1,779,100	239,555	13.5%	1,630,000	\$5-\$30
Strip	382,841	12,468	3.3%	0	\$5-\$12
SUBTOTAL:	7,399,312	745,708	10.1%	1,790,000	
NORTH CENTRAL	.,,.			,,	
Regional	1,446,300	5,000	0.3%	0	\$25-\$90
Neighborhood	4,675,661	230,653	4.9%	130,000	\$5-\$35
Power	2,774,200	86,835	3.1%	0	\$14-\$39
Strip	941,740	44,130	4.7%	50,075	\$6-\$28
SUBTOTAL:	9,837,901	366,618	3.7%	180,075	Ψ0 Ψ20
CENTRAL PHOENIX	7,037,701	500,010	3.170	100,075	
Regional	1,714,100	221,500	12.9%	0	\$15-\$120
Neighborhood	3,484,068	311,677	8.9%	0	\$13-\$120 \$5-\$24
Power	2,092,200	49,160	2.3%	0	\$11-\$26
Strip	1,061,056	71,149	6.7%	24,879	\$5-\$25
Specialty	312,800	20,000	6.4%	24,879	\$20-\$35
SUBTOTAL:	8,664,224	673,486	7.8%	24,789	\$20-\$33
SOUTH PHOENIX	0,004,224	073,400	7.070	24,767	
Neighborhood	794,489	138,408	17.4%	0	\$5-\$18
	64,522	5,200	8.1%	0	\$3-\$10 \$3-\$10
Strip	859,011		16.7%	0	\$3-\$10
SUBTOTAL:	839,011	143,608	10.7%	U	
SCOTTSDALE	2 0 60 000	2.704	0.20/		0.45 0.150
Regional	2,060,800	3,704	0.2%	0	\$45-\$150
Neighborhood	5,758,597	389,630	6.8%	155,000	\$7-\$34
Power	3,659,908	239,720	6.5%	914,593	\$10-\$38
Strip	1,010,877	63,490	6.3%	44,500	\$5-\$34
Specialty	705,500	19,500	2.8%	600,000	\$20-\$50
Subtotal:	13,195,682	716,044	5.4%	1,714,093	
TEMPE					***
Regional	1,501,900	3,000	0.2%	0	\$20-\$90
Neighborhood	4,452,838	393,630	8.8%	0	\$5-\$20
Power	1,034,072	183.804	17.87%	0	\$7-\$21
Strip	870,365	44,309	5.1%	22,140	\$8-\$17
Specialty	381,400	26,957	7.1%	0	\$20-\$35
Subtotal:	8,240,575	651,420	7.9%	22,140	
MESA					
Regional	2,805,000	8,466	0.3%	0	\$22-\$100
Neighborhood	7,843,539	859,746	11.0%	180,000	\$4-\$25
Power	2,579,634	126,472	4.9%	270,000	\$10-\$25
Strip	1,706,646	106,3638	6.2%	75,016	\$5-\$18
Subtotal:	14,934,819	1,101,047	7.4%	525,016	
CHANDLER/GILBERT					
Regional	1,718,100	650	0.0%	0	\$12-\$120
Neighborhood	6,848,210	616,172	9.0%	688,027	\$6-\$17
Power	3,859,321	143,877	3.7%	0	\$10-\$35
Strip	1,654,056	104,562	6.3%	134,960	\$7-\$26
Specialty	0	0	0.0%	100,932	
SUBTOTAL:	14,079,687	865,261	6.1%	923,919	
TOTALS					
Regional	16,179,700	322,302	2.0%	0	\$12-\$150
Neighborhood	47,765,137	4,570,785	9.6%	1,467,300	\$4-\$35
Power	21,868,061	1,594,926	7.0%	3,691,954	\$5-\$39
Strip	9,047,123	569,232	6.3%	351,570	\$3-\$34
Specialty	1,399,700	66,457	4.7%	700,932	\$20-\$50
MARKET TOTLAS:	97,259,271	7,123,702	7.3%	6,211,756	
Scottsdale % of Total	13.6%	10.1%		27.6%	
Sectional /0 of four	15.070	10.1/0		27.070	

Scottsdale % of Total 13.6% 10.1% Source: Metropolitan Phoenix Retail Market Survey – Second Half 2002 Grubb & Ellis

Chart 6
Median Rental Rates
Metroplitan Phoenix 2002



Source: Metropolitan Phoenix Retail Market Survey – Second Half 2002 Grubb & Ellis

GROWTH IN SALES TAX COLLECTIONS

Table 12

Scottsdale's adjusted sales tax collections have risen at a rapid rate since FY93/94 from \$44.9 million to \$110.8 million in FY02/03. Part of this increase in revenues can be attributed to increases in the sales tax rate - from 1 percent to 1.2 percent in 1990 (special tax for transportation) and then to 1.4 percent in 1995 (special tax for mountain preservation). Sales tax collections for FY02/03 were 0.9 percent below last year's collection. This decrease in sales tax collections can be attributed to the state of the economy and the tragedies of September 11, 2001.

Table 12 Growth in Sales Tax Collections FY 1993/94 - 2002/03

Fiscal Year	,	Sales Tax Collections	Percent Change
93/94	\$	44,946,202	14.9%
94/95	\$	52,237,294	16.2%
95/96	\$	66,827,503	27.9%
96/97	\$	74,729,359	11.8%
97/98	\$	84,825,508	13.5%
98/99	\$	97,780,147	15.3%
99/00	\$	108,033,945	10.5%
00/01	\$	113,538,992	5 . 1 %
0 2 - J a n	\$	111,760,545	-1.6%
03-Feb	\$	110,813,432	-0.9%

Source: City of Scottsdale Financial Services Department Notes: Sales tax rate increased by .2 % to 1.4 % on 7/1/95

SALES TAX COLLECTION COMPARISONS

Table 13and Chart 7

Table 13 presents each of the major metro area cities' sales tax collections since FY92/93. Tax rates have changed for each city in the last decade.

- o The City of Scottsdale's sales tax rate was 1.2 percent from FY90/91 through FY94/95, and was increased to 1.4 percent in July of 1995.
- o Phoenix's sales tax rate, for the most part, was 1.2 percent from FY90/91 through FY93/94, changed to 1.3 percent in December of 1993, once again in November of 1998 to 1.4 percent, and is currently 1.8 percent as of June 2000.
- o Tempe's sales tax rate was 1.0 percent from FY90/91 through FY91/92, changed to 1.2 percent from FY92/93 through FY95/96, and has been 1.8 percent since January 2001.
- o Generally, Glendale's sales tax rate was 1.0 percent from FY90/91 through FY92/93, then increased to 1.3 percent in April of 1994, and is currently 1.8 percent since January 2002.
- o Mesa's sales tax rate was 1.0 percent from FY90/91 through FY98/99 and increase to 1.5 percent in August of 1998.
- o Chandler's tax rate was 1.0 percent in FY90/91 and was increased to 1.5 percent in May of 1994.
- o Gilbert's sales tax rate has been 1.5 percent since sales tax revenue began to be recorded for FY99/00
- o Peoria's sales tax rate has been 1.5 percent since sales tax revenue began to be recorded for FY99/00

Chart 7 and Table 15 compare per capita sales tax collections; Scottsdale leads all other cities in per capita collections by a substantial margin. Prior to FY93/94 most of the other Valley communities, along with Scottsdale, showed very little change in sales tax collections. In FY94/95, however, strong increases in sales tax collections occurred in many valley communities. The per capita sales tax comparison table shows population growth in a number of valley communities off-setting gains in sales tax revenues.

Beginning with FY98/99, sales tax revenue calculations in this report were changed to reflect sales tax revenues collected exclusively for the general fund. The reason for this change was to compare all cities' sales tax revenues on the same basis. This is a substantial change for the Phoenix sales tax revenues because in prior years, revenue that went to other funds was included in the total sales tax revenue figures.

Table 13 GROWTH IN GENERAL FUND SALES TAX COLLECTIONS: FY 1993/94 – 2002/03 (compared on an adjusted 1% rate basis)

Fiscal Year	Sales Tax Collections	Percent Change
93/94	\$37,740,940	10.6%
94/95	\$43,755,416	14.8%
95/96	\$49,476,176	15.9%
96/97	\$54,529,621	13.2%
97/98	\$61,770,518	11.2%
98/99	\$70,735,000	13.3%
99/00	\$77,173,395	9.1%
00/01	\$81,099,280	5.1%
01/02	\$79,828,961	-1.6%
02/03	\$79,809,999	-0.0%

Source: City of Scottsdale Financial Services Department

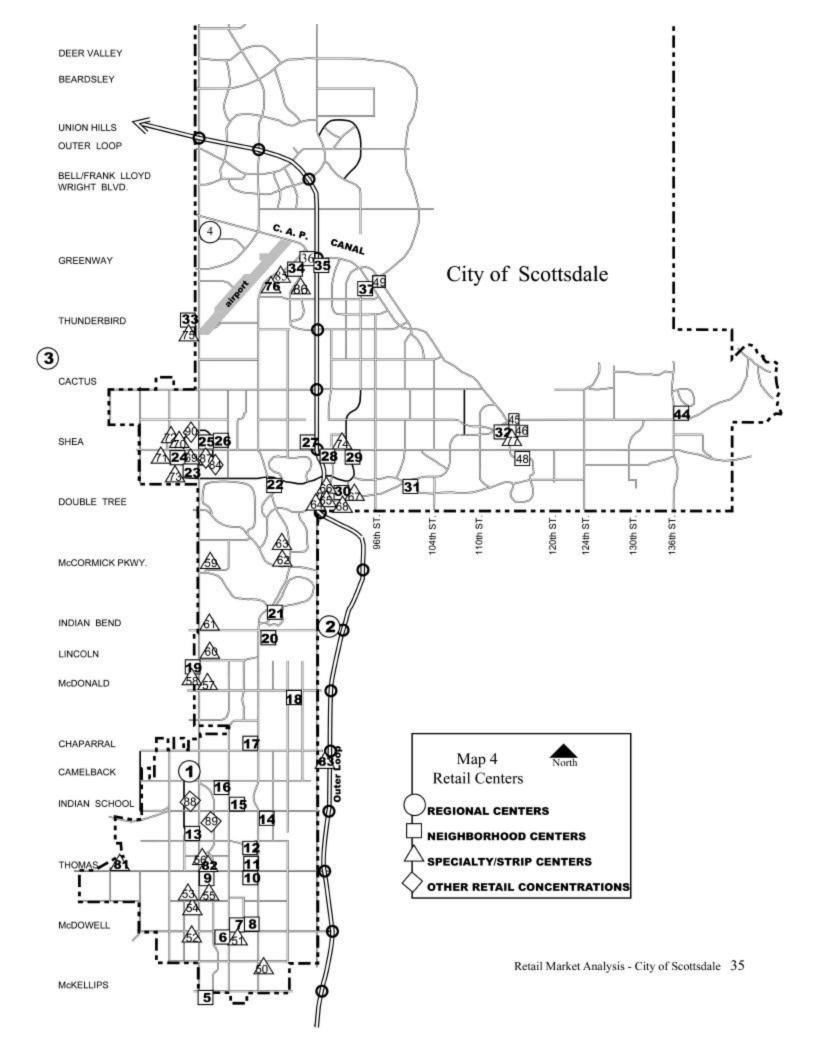
Chart 9 Sales Tax Collections Per Capita \$450 cottdale Phoenix \$400 Tempe Glendale \$350 Mesa Chandle \$300 Peoria \$250 \$200 \$150 \$100 \$50 \$0 91/92 92/93 93/94 94/95 95/96 96/97 97/98 98/99 99/00 00/01 01/02.

Source: City of Scottsdale Economic Vitality Department

EXISTING CENTERS

Map 4 and Table 14

Map 4 and Table 14 provide an overview of the existing retail facilities in Scottsdale, as well as a few centers that are located adjacent to the cities boundaries in neighboring communities. These centers are broken down by category -- regional centers, anchored neighborhood centers, specialty and strip centers, and other major retail concentrations.



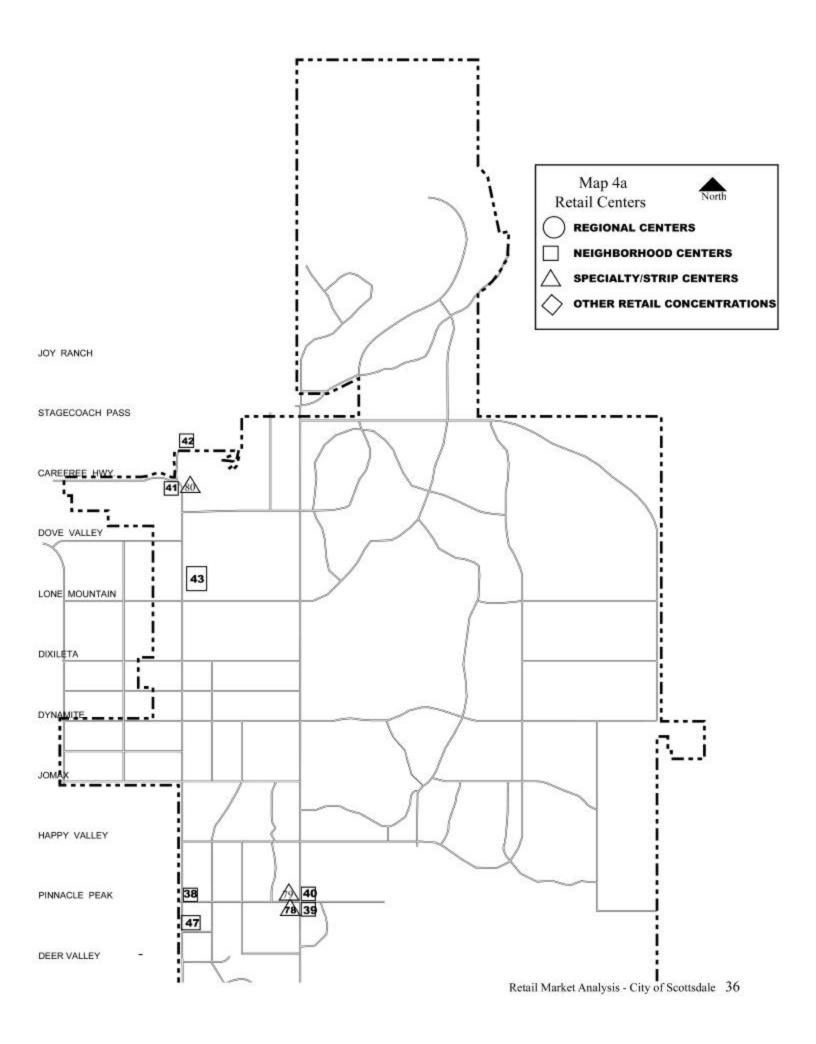


TABLE 14 EXISTING RETAIL CENTERS

REGIONAL CENTERS

Center Name

Physical Location, Jurisdiction

Center Type, Square Footage, Zip Code

Anchors

1. SCOTTSDALE FASHION SQUARE

NWC Camelback Rd & Scottsdale Rd - Scottsdale

Enclosed Super-Regional Mall 1,900,000 sq ft 85251

Anchors: Dillards (365,000), Robinsons-May (285,000)

Neiman Marcus (100,000), Nordstrom (225,000)

Remaining Tenants: primarily upscale, specialty retailers

2. SCOTTSDALE PAVILIONS

NEC & SEC of Pima Rd and Indian Bend Rd -

Salt River Pima Maricopa Indian Community

Power Center 1,090,327 sq ft 85256

Anchors: Home Depot (120,000), Target (112,000), Mervyns (76,000),

Ross, UA Cinemas, Cost Plus Imports, Circuit City, Marshall's, Michael's, Best Buy

Remaining Tenants: discount and category killers, local retail discount shops

3. PARADISE VALLEY MALL

NWC Tatum Blvd & Cactus Rd - Phoenix

Enclosed Super Regional Mall 1,350,000 sq ft 85254

Anchors: Dillards (192,000), Macy's (180,000) Robinsons May (145,600)

JCPenney (148,600), Sears (125,000)

Remaining Tenants: mid-level mall shops

4. KIERLAND COMMONS

NWC Greenway Parkway & Scottsdale Rd – Phoenix

Office/Retail Center 400,000 sq ft 85254

Anchors: Barnes & Noble, Crate and Barrel, PF Changs, The Cheesecake Factory, Ann Taylor Loft, J Crew, Morton's of Chicago, Tommy Bahama, Restoration Hardware,

Victoria's Secret

Remaining Tenants: primarily upscale, specialty retailers, and offices

5. SCOTTSDALE PROMENADE

SEC Scottsdale Rd & Frank Lloyd Wright Blvd - Scottsdale

Mixed Use Retail Center 720,000 sq ft 85260

Anchors: Lowe's, The Great Indoors, Old Navy, Cost Plus World Market, PetsMart,

Office Max, Trader Joe's, Linens N Things, Nordstrom's Rack, Men's Wearhouse

Phase 2 Office/Retail Completion Date: 2004

PARTIALLY OPEN/UNDER CONSTRUCTION

6. SCOTTSDALE 101

SWC Scottsdale Rd and Loop 101 – Phoenix

Mixed Use Regional Retail Center 85254

Tenants: Expo Design Center, Borders, Sportmart, Babies R Us, Bed, Bath & Beyond,

Harkins Cine Capri Theaters, Elephant Bar

Remaining Tenants: Small restaurants and specialty retail shops

ANCHORED RETAIL CENTERS

(over 30,000 sq. ft.)

Center Name

Physical Location, Jurisdiction

Square Footage, Year Built, Zip Code

Anchor(s)

7. SUN PLAZA

SEC Scottsdale Rd & McKellips – Tempe 77,810 sq ft 1977 85281

Anchors: Sun Foods/Big!Lots

8. LOS ARCOS CROSSING

SEC 74th St & McDowell Rd - Scottsdale 1975 124,349 sq ft 85257

Anchors: Basha's/OSCO/Auto Zone

9. FOUNTAIN PLAZA

NEC McDowell Rd & 77th St - Scottsdale 105,991 sq ft 1980 85257

Anchors: Fry's/Greenback's

10. K-MART PLAZA

NWC Hayden Rd & McDowell Rd - Scottsdale 147,061 sq ft 1963 85257

Anchor: K-Mart

11. SCOTTSDALE CROSSINGS

SEC Thomas Rd & Scottsdale Rd - Scottsdale 119,467 sq ft 1991 85257

Anchors: Albertson's/Ace Hardware

12. INDIAN RIVER PLAZA

SWC Hayden Rd & Thomas Rd - Scottsdale 87,084 sq ft 1979 85251

Anchors: OSCO/99 Cent Only

13. HAYDEN THOMAS CENTER

NWC Hayden Rd & Thomas Rd - Scottsdale 59,524 sq ft 1971 85251

Anchor: World Gym

14. OFFICE MAX PLAZA

SWC Osborn & Hayden - Scottsdale

1981 76,435 sq ft 85251

Anchors: Office Max/Walgreens

15. WALGREENS -STAPLES CENTER

NW Osborn & Scottsdale Rd. - Scottsdale 1994 45,000 sq ft 85251

Anchors: Walgreens/Staples

16. THE CONTINENTAL BAZAAR

SEC Indian School Rd & Hayden Rd - Scottsdale

64,110 sq ft 1960 85251

Anchor: Basha's

17. MILLER PLAZA

NEC Miller Rd & Indian School Rd - Scottsdale

120,000 sq ft 1975 85251

Anchor: Fry's

18. CAMELBACK MILLER PLAZA

SWC Miller Rd & Camelback Rd - Scottsdale

178,271 sq ft 1979 85251

Anchors: OSCO/T.J. Maxx/Sunflower Market

19. CHAPARRAL PLAZA

NWC Hayden & Chaparral - Scottsdale

87,584 sq ft 1980 85250

Anchor: Safeway

20. PARK SCOTTSDALE SHOPPING CENTER

SEC McDonald & Granite Reef - Scottsdale

100,698 sq ft 1964 85258

Anchors: Basha's/Walgreens

21. LINCOLN PLAZA

SWC Lincoln Dr & Scottsdale Rd - Scottsdale 65,906 sq ft 1974 85253

Anchors: AJ's Fine Foods/OSCO

22. GATEVIEW PARK

SEC Indian Bend & Hayden - Scottsdale 105,000 sq ft 1994 85250

Anchor: Albertson's/OSCO

23. PASEO VILLAGE

NEC Hayden & McCormick Pkwy - Scottsdale 94,115 sq ft 1975 85258 Anchors: IGA Dale's Marketplace/Walgreens

24. MOUNTAIN VIEW PLAZA

SEC Hayden & Mountain View - Scottsdale 67,904 sq ft 1984 85258

Anchor: Vacant

25. CHECKER VILLAGE

NWC Scottsdale Rd & Gold Dust Ave - Scottsdale

88,900 sq ft 1978 85253

Anchors: Checker Auto/Hancock Fabrics/Pure Fitness

26. WILD OATS PLAZA

SWC Shea Blvd & Scottsdale Rd - Scottsdale 82,362 sq ft 1980 85254

Anchor: Wild Oats

27. SHEA SCOTTSDALE CENTER

NEC Shea Blvd & Scottsdale Rd - Scottsdale 166,000 sq ft 1980 85260

Anchors: Safeway/OSCO

28. SHEA SCOTTSDALE EAST

NWC Shea Blvd & 74th St - Scottsdale

130,000 sq ft 1995 85260

Anchor: Harkin's Theaters

29. PIMA CROSSING

NWC Pima Rd & Shea Blvd - Scottsdale 269.046 1993 85260

Anchors: Paddock Pools/Bally Total Fitness/Stein Mart/Pier 1 Imports

30. SCOTTSDALE FIESTA

SEC Pima Rd & Shea Blvd - Scottsdale

514,500 sq ft 1991 85258

Anchors: Fry's/Home Depot/Barnes & Noble/CompUSA/Office Max /PetsMart/

Linens N Things

31. MERCADO DEL RANCHO

SEC Shea Blvd & 92nd St - Scottsdale

104,286 sq ft 1985 85260

Anchor: Chompies Bagels/Sprouts Farmers Market

32. FRY'S MARKETPLACE CENTER

NEC Pima Rd & Via Linda - Scottsdale

110,990 sq ft 1985 85258

Anchor: Fry's Marketplace

33. MERCADO AT SCOTTSDALE RANCH

SEC Mountain View & Via Linda - Scottsdale

120,500 sq ft 1987 85258

Anchors: AJ's Fine Foods/Walgreens

34. ANCALA VILLAGE

SWC Via Linda & Frank Lloyd Wright Blvd - Scottsdale

102,759 sq ft 1992 85259

Anchors: Safeway

35. EAST THUNDERBIRD SQUARE

NWC Thunderbird & Scottsdale Rd - Phoenix

170,738 sq ft 1987 85254

Anchors: Smart & Final/Ashley Furniture

36. NORTHSIGHT VILLAGE

SWC Northsight & Hayden - Scottsdale

108,000 sq ft 1998 85260

Anchors: Home Depot/Ultimate Electronics

37. SCOTTSDALE TOWNE CENTER

SWC Frank Lloyd Wright Blvd & Pima - Scottsdale

307,835 sq ft 1994 85260

Anchors: Target/Albertson's/T.J. Maxx/Ross

38. SONORA VILLAGE

SEC Frank Lloyd Wright Blvd & Hayden - Scottsdale

278,753 sq ft 1996 85260

Anchors: Fry's/Staples/Organized Living

39. SCOTTSDALE HORIZON SHOPPING CENTER

SWC Frank Lloyd Wright Blvd & Thompson Peak - Scottsdale

156,636 sq ft 1997 85260

Anchors: Safeway/OSCO

40. THE PINNACLE OF SCOTTSDALE

NEC Scottsdale Rd & Pinnacle Peak - Scottsdale

118,510 sq ft 1991 85255

Anchors: Safeway/Pleasantries/Ace Hardware (Winter 2003)

41. DESERT VILLAGE SHOPPING CENTER

SEC Pinnacle Peak & Pima Rd - Scottsdale

117,385 sq ft 1996 85255

Anchors: AJ's Fine Foods/OSCO

42. LA MIRADA CENTER

NEC Pinnacle Peak & Pima Rd - Scottsdale

113,480 sq ft 1996 85255

Anchor: Walgreens

43. TERRAVITA MARKETPLACE

SWC Scottsdale Rd & Carefree Hwy - Scottsdale

105,808 sq ft 1996 85262

Anchors: Albertson's/Walgreens

44. CAREFREE COURT

SEC Carefree Dr & Tom Darlington - Carefree

84,248 sq ft 1988 85377

Anchors: Basha's/Ace Hardware

45. THE SUMMIT AT SCOTTSDALE

NEC of Scottsdale Rd & Ashler Hills Dr – Scottsdale

325,000 sq ft 2002 85262

Anchors: Safeway/Target

46. SADDLE MOUNTAIN PLAZA

NEC Via Linda & 136th St – Scottsdale

42,230 sq ft 2000 85259

Anchors: Basha's/Walgreens

47. SIERRA CROSSINGS

NEC of Via Linda & Frank Lloyd Wright Blvd - Scottsdale

85259

Anchors: Walgreens/Tutor Time

48. Albertson's/Osco Village

SEC of Via Linda & Frank Lloyd Wright Blvd - Scottsdale

85259

Anchor: Albertson's/Osco

49. Grayhawk Plaza

SEC of Grayhawk & Scottsdale Rd - Scottsdale

2002 85255

Anchors: Basha's/Walgreens/Tutor Time

50. ADOBE Ranch Plaza

SEC Shea & Frank Lloyd Wright Blvd - Scottsdale

76,000 sq ft 1998 85259

Anchor: OSCO

51. McDowell Mountain Village

NEC Frank Lloyd Wright Blvd & Thompson Peak - Scottsdale

2002 85259

Anchors: Walgreens/Future Grocer

SPECIALTY STRIP CENTERS

(over 30,000 sq. ft.)

Center Name

Physical Location - Jurisdiction

Square Footage Year Open Zip Code

50. SCOTTSDALE EAST PLAZA

SEC Hayden & Roosevelt - Scottsdale

30,400 sq ft 1971 85257

51. PLAZA DEL RIO

SEC McDowell Rd & Miller Rd - Scottsdale

37,200 sq ft 1985 8525**7**

52. PAPAGO PLAZA

SWC McDowell Rd & Scottsdale Rd - Scottsdale

124,744 sq ft 1960 85257

53. SCOTTSDALE OAK PLAZA

NWC Scottsdale Rd & Oak - Scottsdale

35,889 sq ft 1980 85257

54. SCOTTSDALE PLAZA

SWC Scottsdale Rd & Oak - Scottsdale

43,958 sq ft 1962 85257

55 WILSHIRE PLAZA

SEC Scottsdale Rd & Wilshire - Scottsdale 40,028 sq ft 1979 85257

56. PLAZA 777

SEC Scottsdale Rd & Earl - Scottsdale 40,547 sq ft 1970 85251

57. HILTON VILLAGE

NEC Scottsdale Rd & McDonald Rd - Scottsdale 93,038 sq ft 1982 85250

58. BORGATA OF SCOTTSDALE

NWC Scottsdale Rd & Rose Ln - Scottsdale 92,480 sq ft 1981 85253

59. THE SHOPS AT GAINEY VILLAGE

SWC of Scottsdale Rd & Doubletree Rd – Scottsdale 135,000 sq ft 85253

60. LINCOLN VILLAGE SHOPS

SWC Lincoln Dr & Scottsdale Rd. - Scottsdale 54,767 sq ft 1979 85253

61. SCOTTSDALE SEVILLE

NEC Scottsdale Rd & Indian Bend - Scottsdale 89,000 sq ft 1990 85253

62. VILLAGE AT HAYDEN

NW Via de Ventura & Hayden - Scottsdale 152,497 sq ft 1986 85258

63. MERCADO DEL LAGO

NWC Hayden& Royal Palms - Scottsdale 61,025 sq ft 1982 85258

64. VIA LINDA PLACE

SEC 90th St & Via Linda - Scottsdale 63,570 sq ft 1986 85258

65. THE MILIEU

NE Via Linda & Pima Rd - Scottsdale 114,476 sq ft 1985 85258

66. THE VILLAGE AT VIA LINDA

SWC 90th St & Via Linda - Scottsdale

39,314 sq ft 1985 85258

67. RANCH AUTO CENTER

NWC San Victor & 90th St - Scottsdale

63,000 sq ft NA 85258

68. RANCH CENTER

NEC 90th St & Via Linda - Scottsdale

54,942 sq ft 1985 85258

69. ACACIA CREEK VILLAGE

SWC Gold Dust & Scottsdale Rd - Scottsdale

39,600 sq ft 1996 85253

70. SHEA CORPORATE MEDICAL PLAZA

SEC Shea & 70th St - Scottsdale

71. SCOTTSDALE PROMENADE

NWC Shea Blvd & 70th St - Scottsdale

136,000 sq ft 1988 85258

72. AGUA CALIENTE

NWC Shea Blvd & 70th St - Scottsdale

48,099 sq ft 1987 85254

73. FOUNTAIN PLAZA

SWC Shea Blvd & 70th St - Scottsdale

32,312 sq ft 1988 85254

74. THE COURTYARD SHOPS

NWC Shea Blvd & 92nd St - Scottsdale

43,722 sq ft 1987 85260

75. THE PLAZA

SWC Scottsdale Rd & Thunderbird Rd - Phoenix

73,197 sq ft 1985 85254

76. SCOTTSDALE DESIGN CENTER

SEC Hayden & 83rd Pl - Scottsdale

59,943 sq ft 1986 85260

77. PALO VERDE SQUARE

SEC Frank Lloyd Wright Blvd & Desert Mountain - Scottsdale

40,000 sq ft 1999 85260

78. PINNACLE PEAK VILLAGE/PLAZA DE ALAMOS

SWC Pima Rd & Pinnacle Peak - Scottsdale 1974 85255 60,000 sq ft

79. THE CITADEL

NWC Pima Rd & Pinnacle Peak - Scottsdale 40,000 sq ft 1991 85255

80. EL PEDEGRAL & TOHONO CENTER

SEC Scottsdale Rd & Carefree Hwy - Scottsdale 63,200 sq ft 1988 85262

FREESTANDING STORES

(over 30,000 sq. ft.)

Store Name

Physical Location, Jurisdiction Square Footage, Year Built, Zip Code

81. FRY'S

NWC Thomas Rd & 61st Pl - Scottsdale 104,535 sq ft 1977 85251

82. POPULAR OUTDOORS CENTER

NEC Thomas Rd & Scottsdale Rd - Scottsdale 44,012 sq ft 1960 85251

83. WAL-MART CENTER

SE Chaparral & Pima Rd - Salt River Pima Maricopa Indian Community 125,000 sq ft 1994 85256

84. FRY'S CENTER

SW Shea Blvd & 74th St - Scottsdale 77,681 sq ft 1995 85251

85. COSTCO

NEC Hayden & 83rd Pl. - Scottsdale 112,000 sq ft 1987 85260

86. WAL-MART SUPERCENTER/SAM'S CLUB

NEC Northsight & Raintree Dr – Scottsdale 1,251,222 sq ft 2000 85260

RETAIL CONCENTRATIONS

(Agglomerations of individually owned stores)

Area Name Physical Location, Jurisdiction Description, Square Footage

Store Types, Zip Code

87. WINDMILL PLAZA

SEC Scottsdale Rd & Shea Blvd - Scottsdale Large concentration of small shops -approximately 180,000 sq ft

Specialty/Neighborhood Retail 85251

88. FIFTH AVE DISTRICT

N of Indian School Rd, W of Scottsdale Rd & SW of Arizona Canal - Scottsdale Large concentration of small shops - approximately 393,000 sq ft Specialty/Tourist Oriented Retail

89. MAIN ST/OLD TOWN DISTRICT

S of Indian School Rd, E of 70th St, N of 2nd St & W of Civic Center Drive - Scottsdale Existing large concentration of small shops - approximately 477,000 sq ft Specialty / Tourist Oriented Retail 85251

90. SUNDOWN PLAZA

NWC Scottsdale Rd & Shea Blvd - Scottsdale

Large concentration of small shops - approximately 100,000 sq ft

Specialty/Neighborhood Retail 85260

SITE INFORMATION

SITE INFORMATION

There are locations available for retailers interested in locating in Scottsdale, as well as opportunities for the development of new retail centers or for the renovation of existing facilities. These sites are located throughout the community, both in established neighborhoods and developing areas. While this report has only targeted Scottsdale in general, information about specific locations within Scottsdale is also available from the City of Scottsdale's Economic Vitality Department.

If you would like information about potential sites, or if there is any other information you may require for site location analysis, please feel free to contact:

Scott G. Cooper Business Development Specialist 7447 E. Indian School Road #200 Scottsdale, AZ 85251 Phone: (480) 312-7989 Fax: (480) 312-2672

E-mail: scooper@ScottsdaleAZ.gov